

Attachment 6:

Observations from the Field

This attachment contains comments that reflect the evaluators' observations during numerous site visits, meetings and informal conversations with CLEAR personnel. These notes are offered not as firm conclusions but as selective perceptions about the development of CLEAR at all three Phase II sites, and for program-wide functions, in terms of facilities, staffing, operations and community engagement for the period January through October 1999.

Observations from the Field

A. Facilities	
NORTHEAST	<ul style="list-style-type: none">◆ The Lawry's facility continues to act as CLEAR Headquarters, now housing the administrative office, as well as the co-location of NE CLEAR operations◆ The CLEAR City Attorney, District Attorney, Probation officer, LAPD Liaisons and Parole Officer, Gang Coordinator, Region III (LA County) have been given space at the facility◆ LAPD team members are housed at the Northeast Division of the Los Angeles Police Department◆ CLEAR Headquarters hosts various executive board & operations meetings along with operations training◆ The lack of availability of space at this location has been an ongoing frustration to the Northeast team and the Executive Committee and administrative office. The issue was not resolved as of the end of August◆ The decision is made to leave the Lawry's facility. The team is moved to a trailer in the LAPD Northeast station
FOOTHILL	<ul style="list-style-type: none">◆ Drawn-out struggle with city agencies to obtain equipment, phones & computers◆ Telephones installed, team moved into the CLEAR trailer in June of 1999◆ As of October 1999 the trailer has no computers, copy machine or fax capability
PACIFIC	<ul style="list-style-type: none">◆ Drawn-out struggle with city agencies to obtain equipment, phones & computers◆ Fully operational trailer in late June 1999

Observations from the Field

B. Staffing	
EXECUTIVE BOARD & ADMINISTRATIVE OFFICE	<ul style="list-style-type: none"> ◆ Captain Jurado replaces Captain Mulvihill as LASD representative on the Executive Board (2/99) ◆ Captain Koenig is promoted to Commander and is replaced by Captain Mike Moore on the Executive Board (Captain Koenig remains active at the CLEAR Executive level) (6/99) ◆ CLEAR Administrative Director position is filled; Peter Shutan (LA City Attorney's office) is appointed (3/99) ◆ Nancy Lidemore (DA's office) replaces Michael Yglesias as backup to CLEAR Coordinator (4/99) ◆ Vanessa Gomez (DA's office) is assigned to the CLEAR Administrative Director as an assistant (4/99) ◆ Two LAPD CLEAR Liaisons are assigned to all operations (from LAPD – DSD Gang Unit) (7/99)
NORTHEAST	<ul style="list-style-type: none"> ◆ DPO Chris Cossiglia is re-assigned outside CLEAR (1/99; no replacement as of 10/99). DPO Tim Brown is the only DPO for the Northeast team in the field. There is also a Supervising PO on board ◆ Terri Alleman (LASD) replaces Tracy Federickson as CLEAR Crime Analyst (1/99) ◆ Shawn Nelson replaces Peter Shutan as NE City Attorney and CIT chair (3/99) ◆ Susan Schwartz transitions to prosecutions only (5/99); working part time through August 1999 ◆ Shelly Dominguez from the City Attorney's office is assigned to the Northeast team as the new Law Clerk (8/99)
FOOTHILL	<ul style="list-style-type: none"> ◆ Officer Kelly Mahon is assigned to the Foothill team and is in charge of graffiti removal ◆ Lt. Papke replaces Detective Brophy as operational chair (4/99) ◆ Robert Fratianne – City Attorney is re-assigned to Devonshire (no plans to replace him as of 8/99) ◆ City Attorney Scheiman assigned to prosecutions at Foothill and community liaison at both Foothill and Devonshire ◆ City Attorney Scheiman is re-assigned full time to the Devonshire site (10/99) - pending a replacement in November ◆ City Attorney Scheiman is re-assigned for a second time outside of the CLEAR program and replaced by Anthony Koutris (11/99)
PACIFIC	<ul style="list-style-type: none"> ◆ Mario Coto-Lopez (DA) is re-assigned to the Century team; replaced by Brian Schmier (6/99) ◆ Lt. Fletcher is re-assigned outside CLEAR and Detective Bill Scott is assigned as the new chair (10/99) ◆ DPO De Soto is re-assigned to the Devonshire site, and is replaced by Jessie Carrasco (10/99) ◆ Detective Bill Scott is re-assigned outside of the CLEAR program with no replacement (12/1/99)

Observations from the Field

C. Operations Teams and Unsolved Homicide Team	
NORTHEAST	<ul style="list-style-type: none"> ◆ The Operations chair is an LAPD Detective III who is also NE Homicide Coordinator and CRASH leader ◆ The DA assigned to NE has not been as involved in the community programs as before. As a result, oversight for community programs (100 murals, safe passages and Fair/CLEAR) has been picked up by others or they have ceased to exist ◆ The Northeast team has weekly operations meetings. In addition to the core agencies there is also the regular presence of representatives from CYA, State Parole, Housing Authority & Hathaway Family Center ◆ Members of the Administrative Office are actively involved in operational meetings ◆ CLEAR officers have actively participated in gang task forces in collaboration with surrounding law enforcement agencies, probation and parole ◆ The LASD Crime Analyst housed at Northeast attends operations meetings ◆ DPO Brown's involvement in ride-alongs has decreased in the past few months; the Probation Department has not provided him with a partner ◆ The Northeast team continues to participate in the CLEAR area Multi-Disciplinary Team (MDT), sharing information and assisting in family and child resolutions ◆ Fair/CLEAR has just ended it's first funding phase and is planning for the next round of funding ◆ NE CLEAR DA and LAPD are active in the serving of 186.22 (a & b) STEP Act notices ◆ The Operations Team has completed a current 90 day plan (as of 8/99) ◆ Team members continue to submit monthly tracking forms to the Administrative Director.
FOOTHILL	<ul style="list-style-type: none"> ◆ An LAPD Detective II initially chaired the Operations team; later replaced by a Lieutenant. There has been no apparent change in operations, systems or leadership since the turn-over ◆ Foothill CLEAR began having formal operation meetings in April 1999 and continues to meet fairly regularly. The site continues to work on attendance, setting meeting objectives and direction ◆ Some CLEAR resources are being allocated to the narcotics team in the form of overtime to conduct sweeps and surveillance at narcotics spots identified through the CIT and other informants ◆ An LAPD graffiti expert was assigned to the team to handle graffiti identification and removal ◆ LAPD & Probation have been successful in the removal of illegal guns through probation sweeps ◆ Foothill CLEAR DA and LAPD are active in the serving of 186.22 (a & b) STEP Act notices ◆ The Operations Team has completed a current 90 day plan (as of 8/99) ◆ Team members continue to submit monthly tracking forms to the Administrative Director

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C. Operations Teams and Unsolved Homicide Team	
PACIFIC	<ul style="list-style-type: none"> ◆ The chair of the Operations Team is an LAPD Lieutenant ◆ CLEAR team members have conducted gang injunction actions against the Shoreline Crips and the Culver City Boys. Pacific has had a very high rate of success (95%) in serving of injunction notices ◆ Collaboration with the OSJ Team (LASD Operation Safe Jail) has played a key part in the successful serving of notices to gang members in county jails & prison ◆ Operation meetings are held every other week; meetings through the end of this year have been scheduled ◆ The City Attorney has not dealt with abatements (there is no CIT component providing this information); has filed some LAMC 47.50 gang eviction notices ◆ The team has enhanced their suppression efforts by working collaboratively across the CLEAR core agencies and by using contacts with State Parole, CYA and the FBI ◆ Probation checks and sweeps have increased ◆ Pacific CLEAR DA and LAPD are active in the serving of 186.22 (a & b) STEP Act notices ◆ The Operations Team has completed a current 90 day plan (as of 8/99) ◆ The team is in the process of starting up the injunction against the V-13 gang
UNSOLVED HOMICIDE TEAM	<ul style="list-style-type: none"> ◆ The chair of the Unsolved Homicide Team is an LASD Lieutenant who is also the chair of the Century site ◆ The UHT has been operational for the past two years with only LASD & District Attorneys; during August, LAPD members were added to the team ◆ Both components of the UHT – LASD and LAPD – are housed in the same work area in the MTA building and have started having weekly joint operational meetings ◆ The team works on unsolved gang homicides that have a suspect identified; cases are not specific to CLEAR geographic boundaries ◆ The LAPD members will be concentrating their efforts on unsolved gang homicides involving the 18 Street gang; LASD members do not concentrate on specific gangs ◆ Since being on board with CLEAR, LASD UHT members have solved (or closed) over 40 homicide cases

Observations from the Field

D. Community Impact Team (CIT) – And Community Programs	
NORTHEAST	<ul style="list-style-type: none"> ◆ The Northeast CIT continues to meet every other Thursday at 5:30pm ◆ Participation of community residents is consistent and demographically well represented (see Attachment 5, findings from the CIT survey) ◆ A community chairperson leads the meeting. Leadership changes on a quarterly basis to give other community representatives an opportunity to lead the group ◆ The City Council field deputy attends occasionally; there has not been regular involvement recently ◆ The area LAPD SLO has attended less regularly than before ◆ Shawn Nelson (CA) continues to assist the group and attend all scheduled meetings, keeping detailed notes on problem locations and doing backgrounds for new members ◆ Susan Schwarz (DA) continues to meet with the Southwest Museum for planning teacher trainings. The museum will be picking up the lead in future trainings (more than 50 teachers have been trained to date) ◆ The Fair/CLEAR program, funded by a grant from the CA Judicial Council, has just completed its first year of service to first-time juvenile offenders. In year two Hathaway and Luther Burbank Middle School, with funds from COPS & GVS, will continue the program at Burbank Middle School. The NE CLEAR team will continue to assist Hathaway in developing gang prevention strategies to reduce the level of fear and violence ◆ Franklin High School personnel along with Probation, LAPD, DA's & Hathaway will be starting School Safety meeting again. CLEAR will have a very strong presence at these meetings ◆ The Operation Team has agreed that the group will not initiate any new programs until additional personnel is added to the team ◆ Since the move of the team from the Lawry's facility, the CIT team has been meeting at the nearby Ramona Community Center ◆ Attendance at the CIT meetings remains consistent and members cooperate fully with the operation team members. There is some need for a wider demographic representation of community members. Recruiting and selection of new members is still ongoing
FOOTHILL	<ul style="list-style-type: none"> ◆ The Foothill CIT continues to meet every other Tuesday at 11:00am

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D. Community Impact Team (CIT) – And Community Programs	
	<ul style="list-style-type: none"> ◆ There is strong participation by community members (see CIT survey) ◆ The meeting is lead by the CLEAR City Attorney and Probation Deputy. There is also a community chairperson who has not taken a strong leadership role to date. The community chair position changes to give other community residents opportunities to lead the group ◆ The change in the local Council office has meant a lack of consistent representation from this office. The new Councilperson has committed to having his office participate ◆ There has always been a strong LAPD presence at CIT meetings but the officers don't necessarily represent the CLEAR target areas or the CLEAR team ◆ CIT chairs have conducted several trainings to benefit CIT members and give them better access to City agencies and understanding of how the City systems work ◆ Problem location lists have been divided into Law enforcement, Nuisance abatement & Quality of life issues. Law Enforcement issues are dealt with first to give officers the opportunity to leave after the first segment of the meeting ◆ CIT meetings are held outside the target area for the community member's safety ◆ The CIT has no intention of connecting with the local gang prevention program because of mistrust and the gang ties of the program leader ◆ CIT chairs continue to offer trainings by local city and county agencies to the community members
PACIFIC	<ul style="list-style-type: none"> ◆ Until recently, the community Probation liaison has been attending existing community group meetings ◆ The concept of an independent CLEAR CIT has begun to be implemented ◆ There is considerable anti-LAPD sentiment from certain activists and segments of the CLEAR target communities, making the creation of a CIT more challenging ◆ The DPO in charge of the CIT has taken a leave of absence and has been replaced by another DPO on the operational team ◆ As of late September 1999 two CIT's have been formed and are meeting on a regular basis